

Public Document Pack



**Service Director – Legal, Governance and
Commissioning**

Julie Muscroft

Governance and Commissioning

PO Box 1720

Huddersfield

HD1 9EL

Tel: 01484 221000

Please ask for: Sheila Dykes

Email: sheila.dykes@kirklees.gov.uk

Monday 12 December 2022

Notice of Meeting

Dear Member

Overview and Scrutiny Management Committee

The **Overview and Scrutiny Management Committee** will meet in the **Council Chamber - Town Hall, Huddersfield** at **2.00 pm** on **Tuesday 20 December 2022**.

This meeting will be live webcast. To access the webcast please go to the Council's website at the time of the meeting and follow the instructions on the page.

The items which will be discussed are described in the agenda and there are reports attached which give more details.

A handwritten signature in black ink, appearing to read "Julie Muscroft".

Julie Muscroft

Service Director – Legal, Governance and Commissioning

Kirklees Council advocates openness and transparency as part of its democratic processes. Anyone wishing to record (film or audio) the public parts of the meeting should inform the Chair/Clerk of their intentions prior to the meeting.

The Overview and Scrutiny Management Committee members are:-

Member

Councillor Elizabeth Smaje (Chair)

Councillor Yusra Hussain

Councillor Andrew Marchington

Councillor Jackie Ramsay

Councillor John Taylor

Agenda

Reports or Explanatory Notes Attached

Pages

1: Membership of Committee

To receive apologies for absence of Members who are unable to attend the meeting.

2: Minutes of Previous Meeting

1 - 4

To approve the minutes of the meeting of the Committee held on 1st November 2022.

3: Interests

5 - 6

The Councillors will be asked to say if there are any items on the Agenda in which they have disclosable pecuniary interests, which would prevent them from participating in any discussion of the items or participating in any vote upon the items, or any other interests.

4: Admission of the Public

Most debates take place in public. This only changes when there is a need to consider certain issues, for instance, commercially sensitive information or details concerning an individual. You will be told at this point whether there are any items on the Agenda which are to be discussed in private.

5: Deputations/Petitions

The Committee will receive any petitions and hear any deputations from members of the public. A deputation is where up to five people can attend the meeting and make a presentation on some particular issue of concern.

A member of the public can also hand in a petition at the meeting but that petition should relate to something on which the body has powers and responsibilities.

In accordance with Council Procedure Rule 10 (2), Members of the Public should provide at least 24 hours' notice of presenting a deputation.

6: Public Question Time

The meeting will hear any questions from the public in accordance with Council Procedure Rule 11.

7: Regional Funding Update

7 - 14

A report will be presented which provides an update on regional funding activity, with a focus on the funds administered by the West Yorkshire Mayoral Combined Authority.

Contact:

Edward Highfield - Service Director for Skills and Regeneration

Chris Duffill - Head of Business, Economy and Growth

Nick Howe - Strategy & Policy Manager, Policy, Partnerships and Corporate Planning

8: Loneliness and Social Isolation in Kirklees

15 - 36

A report will be submitted which provides background information to support a discussion about how best to develop local responses to identifying, signposting, and referring people who are lonely or isolated.

Contact:

Jill Greenfield, Service Director, Customer and Communities

Helen Gilchrist - Project Manager, Local Integrated Partnerships

9: Lead Members' Update

37 - 44

The Lead Members for the Corporate Scrutiny Panel and the Economy and Neighbourhoods Scrutiny Panel will update the Committee on the work being undertaken by these panels.

Contact:

Sheila Dykes – Principal Governance and Democratic Engagement Officer, Legal and Democratic Services

10: Work Programme 2022-23

45 - 52

The latest version of the Committee's work programme for 2022-23 will be submitted for Members' consideration.

Contact:

Sheila Dykes – Principal Governance and Democratic Engagement Officer, Legal and Democratic Services

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Contact Officer: Sheila Dykes

KIRKLEES COUNCIL

OVERVIEW AND SCRUTINY MANAGEMENT COMMITTEE

Tuesday 1st November 2022

Present: Councillor Elizabeth Smaje (Chair)
Councillor Yusra Hussain
Councillor Andrew Marchington
Councillor John Taylor

33 Membership of Committee

Apologies were received from Councillor Jackie Ramsey.

34 Minutes of Previous Meeting

The minutes of the meeting of the Committee held on 4th October 2022 were agreed as a correct record.

The Chair provided updates as follows:

(i) Further to pre-decision scrutiny by the Committee at its meeting in November 2021, and informally in September 2022, the Kirklees Community and Social Enterprise Investment Strategy and the 'We are Working Alongside' Shared Values had been approved by Cabinet on 20th October 2022 (Minute 38 2021/22).

(ii) The Communities Partnership Plan 2022-2027 had been approved by Council on 12 October 2022. Scrutiny of the draft plan had been carried out by this Committee at meetings in November 2021 and June 2022 (Minutes 37 (2021/22) and 10 (22/23)).

35 Interests

No interests were declared.

36 Admission of the Public

All items were heard in public session.

37 Deputations/Petitions

No deputations or petitions were received.

38 Public Question Time

No questions were asked.

39 Inclusive Communities Framework - Update

A report was submitted which provided an update in respect of the Inclusive Communities Framework, including an overview of the Council's plans for implementation and a response to the issues raised by the Committee at its meeting on 28th June 2022.

Overview and Scrutiny Management Committee - 1 November 2022

Mel Meggs - Strategic Director, Children and Families and Jo Richmond – Head of Communities attended the meeting to present the report and answer Members' questions. The following points were highlighted:

- A simplified, more accessible version of the framework had been produced.
- The open engagement process and details of those who had contributed.
- The strengthened focus on action; the self-evaluation process would result in action plans which would be collated, monitored and evaluated.
- How the framework would work.
- The key roles of those involved in implementing the framework, both within the Council and partners, and including elected members.
- The annual cycle of implementation.
- The self-evaluation tool, which would become web based.
- An indicative high-level implementation plan.
- Examples of past good practice.
- A list of early adopters; it was anticipated that there would be significant learning from the experience of early adopters in completing the self-evaluation and adjustments would be made as appropriate.

Stephen Bonnell, Head of Policy, Partnerships and Corporate Planning was in attendance to talk about the use of the Inclusive Communities Framework and self-evaluation tool by his teams, to assist them in considering their approach and how this might be improved. One example of its use was to support the development and delivery of the other top-tier strategies, in line with the principles and approaches set out in the framework. This had led to amendments and improvements being made and specific examples were given in respect of the Economic Strategy and Health and Wellbeing Strategy. The principles had also been used in the early development of the next Council Plan.

Questions and comments were invited from Committee Members, with the following issues being covered:

- The Inclusive Communities Framework toolkit would facilitate use of the principles and approaches by different organisations and services at all different levels of operational work. Examples were given which illustrated how it would help and challenge people to think differently about engagement, ensuring equal contribution from voices from the community as well as statutory partners, and building a community-led response.
- Care needed to be taken that the voices being heard actually reflected the views of a community. The majority of people did not attend community meetings. It was very important that the approach was built around ward councillors as they had a mandate for their communities; hearing and representing a wide range of views and experiences.
- It was better to focus on the values and experiences shared by everybody and on the things that brought people together.
- The starting point for the framework had been the wish for everyone to feel included and have a sense of belonging, and the shared desires of getting a job, access to good schools, clean streets, knowing their neighbours, and feeling safe.
- The Place Standard approach had a significant role to play; it was recognised that ward councillors were at the heart of this approach.

Overview and Scrutiny Management Committee - 1 November 2022

- There were communities who were formed around shared characteristics and there was value in bringing them together as such, as well as them being and feeling part of a community formed around a particular place.
- The concept was a difficult one to articulate but the aim was for the framework to provide a starting point to working in a different way, for both the Council and its partners.
- It was important to promote wider awareness with partners of the benefits of working with councillors and of the many different roles that they undertook, including at a strategic level, community representation, and as enablers.
- The vision was for people to feel proud of where they come from, to have a vested interest in their area, to feel happy and supported, to know their neighbours and to feel part of a community, with the associated benefits for health and wellbeing that would bring. Also for there to be strong ongoing relationships between the community, the Council and partners.
- There would be numerous different ways of measuring impact and evaluating effectiveness.
- The Communities Board included representatives from the Police, Health, Probation Service and the Voluntary and Community Sector. These organisations reached different people in different ways and it was considered that the framework would allow partners to challenge each other and to look at things in a holistic manner.
- The Communities Board was the Community Safety Partnership for Kirklees, a statutory body which had certain requirements in terms of membership and acted to reduce crime and disorder in the district. Its remit had been extended to encompass a number of other community-based themes and it had a five-year plan which was refreshed on an annual basis.
- It was noted that, currently, the membership was almost entirely from the public sector and perhaps this should be broadened to include the private sector and community representatives.
- A review of the workstreams was being undertaken and representation on the Board would be one of the things that was considered.
- The framework would also provide a basis for talking to partners and agencies external to Kirklees, including at a national level, and assist in encouraging them to use this approach when working in the district.
- This was the right approach; working with and talking to people in a serious and genuine manner should deliver better outcomes.
- In respect of post-use monitoring; the service concerned would use the self-evaluation tool and deliver an associated action plan. All action plans would be retained centrally and would be tracked and reviewed by the Communities Team/Communities Board.

Resolved –

That the following issues be taken on board in taking the work on the Inclusive Communities Framework forward:

- The integral role of ward councillors due to their position at the heart of the organisation and their unique position within local communities.
- The importance of the Place Standard approach and listening to the voices and experiences of communities.
- Consideration be given to broadening representation on the Communities Board.

Overview and Scrutiny Management Committee - 1 November 2022

- The importance of monitoring of action plans to allow any issues with progress to be addressed, to learn from good practice and to assess impact and outcomes.

40 **Lead Members' Updates**

Councillor Andrew Marchington, the Lead Member for the Children's Scrutiny Panel updated the Committee on the work being undertaken by this Panel.

An update was submitted on the work of the Health and Adult Social Care Scrutiny Panel by Councillor Jackie Ramsey, the Lead Member.

The updates were noted and the Panels thanked for their work.

41 **Work Programme 2022-23**

The current version of the Committee's work programme for 2022-23 was submitted for Members' consideration and noted.

| KIRKLEES COUNCIL | | | |
|---|---|---|------------------------------------|
| COUNCIL/CABINET/COMMITTEE MEETINGS ETC | | | |
| DECLARATION OF INTERESTS | | | |
| Overview & Scrutiny Management Committee | | | |
| Name of Councillor | | | |
| Item in which you have an interest | Type of interest (eg a disclosable pecuniary interest or an "Other Interest") | Does the nature of the interest require you to withdraw from the meeting while the item in which you have an interest is under consideration? [Y/N] | Brief description of your interest |
| | | | |
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| | | | |

Signed: Dated:

NOTES

Disclosable Pecuniary Interests

If you have any of the following pecuniary interests, they are your disclosable pecuniary interests under the new national rules. Any reference to spouse or civil partner includes any person with whom you are living as husband or wife, or as if they were your civil partner.

Any employment, office, trade, profession or vocation carried on for profit or gain, which you, or your spouse or civil partner, undertakes.

Any payment or provision of any other financial benefit (other than from your council or authority) made or provided within the relevant period in respect of any expenses incurred by you in carrying out duties as a member, or towards your election expenses.

Any contract which is made between you, or your spouse or your civil partner (or a body in which you, or your spouse or your civil partner, has a beneficial interest) and your council or authority -

- under which goods or services are to be provided or works are to be executed; and
- which has not been fully discharged.

Any beneficial interest in land which you, or your spouse or your civil partner, have and which is within the area of your council or authority.

Any licence (alone or jointly with others) which you, or your spouse or your civil partner, holds to occupy land in the area of your council or authority for a month or longer.

Any tenancy where (to your knowledge) - the landlord is your council or authority; and the tenant is a body in which you, or your spouse or your civil partner, has a beneficial interest.

Any beneficial interest which you, or your spouse or your civil partner has in securities of a body where -

- (a) that body (to your knowledge) has a place of business or land in the area of your council or authority; and
- (b) either -

the total nominal value of the securities exceeds £25,000 or one hundredth of the total issued share capital of that body; or

if the share capital of that body is of more than one class, the total nominal value of the shares of any one class in which you, or your spouse or your civil partner, has a beneficial interest exceeds one hundredth of the total issued share capital of that class.

Name of meeting: Overview & Scrutiny Management Committee

Date: 20th December 2022

Title of report: Update on Regional Funding

Purpose of report: To provide Overview & Scrutiny Management Committee with an update on regional funding activity including a focus on the funds administered by the West Yorkshire Mayoral Combined Authority

| | |
|--|---|
| <p>Key Decision – Is likely to result in Council spending or saving £250k or more per annum, or to have a significant positive or negative effect on communities living or working in an area compromising two or more electoral wards?</p> | <p>Yes/ no or Not Applicable N/A</p> |
| <p>Key Decision - Is it in the <u>Council's Forward Plan (key decisions and private reports)?</u></p> | <p>Key Decision – Yes/No N/A</p> |
| <p>The Decision - Is it eligible for call in by Scrutiny?</p> | <p>The report is for information.</p> |
| <p>Date signed off by <u>Strategic Director</u> & name</p> <p>Is it also signed off by the Service Director for Finance?</p> <p>Is it also signed off by the Service Director for Legal Governance and Commissioning?</p> | <p>David Shepherd 12/12/2022</p> <p>N/A</p> <p>N/A</p> |
| <p>Cabinet member http://www.kirklees.gov.uk/you-kmc/kmc-howcouncilworks/cabinet/cabinet.asp</p> | <p>Cllr Shabir Pandor</p> |

Electoral wards affected: All wards

Ward councillors consulted: N/A

Public or private: Public

Has GDPR been considered? There are no GDPR implications.

1. Summary

This report provides an update on regional funding with a focus on understanding the key funding streams administered through the West Yorkshire Mayoral Combined Authority (WYMCA).

It provides details on the main strategic funds such as Gainshare and UK Shared Prosperity Fund (UKSPF) as well as an overview on the approach currently taken by both WYMCA and Kirklees including investment prioritisation, horizon scanning for future opportunities and overview/monitoring of all funding coming into Kirklees.

2. Information required to take a decision

Overview of the Funding Landscape

- 2.1 Over the last few years there has been a high degree of uncertainty with regards to Government and other external funding. Funding is often specific in nature, competitive and announced at short notice leaving little time to respond. This creates a risk that we become reactive and not proactive with a focus on responding with immediate tactics instead of a long-term, intelligence-backed strategic approach. This paper sets out how we try to remain strategic, and priority led.
- 2.2 The strengthening of regional and sub-regional collaboration over the last decade is positive; West Yorkshire is strongest when it works together to deliver for all its communities. The partnership has grown and strengthened over more than a decade, from the Leeds City Region Leaders Board to the West Yorkshire Combined Authority working with the Leeds City Region Enterprise Partnership.
- 2.3 In March 2020, the partnership was strengthened even further when the five councils of West Yorkshire agreed a devolution deal with the Government committing to a £1.8 billion deal to fund our investment priorities and raise living standards for our communities. The deal included powers for a new Mayor for West Yorkshire; Tracy Brabin was elected in May 2021 which allowed for the further transfer of powers such as policing and crime.
- 2.4 The deal also included:
 - £38m (Gainshare) for 30 years into West Yorkshire Investment Fund
 - £317m from the Transforming Cities Fund to improve access to public transport, cycling and walking
 - Control of the £65m annual Adult Education Budget for West Yorkshire to closer align spending on skills to the opportunities and needs in the local economy
 - The transfer of policing and crime powers from the Office of the Police and Crime Commissioner
 - Government commitment to engage with the Combined Authority on priorities emerging from the Future Ready Skills Commission
 - Access to the Government's Brownfield Regeneration Fund to support housing growth and £3.2m to support the development of housing sites across West Yorkshire.

2.5 West Yorkshire Investment Strategy

The purpose of the West Yorkshire Investment Strategy (WYIS) is to direct investment of WYMCA funding streams and then align activity in the short to medium term. The investment period is April 2021 to March 2024 but the Strategy will be reviewed annually to take account of changing local and national conditions.

- 2.6 It is designed to provide a sound basis for taking investment decisions and ensure that investments are most effectively targeted at interventions and opportunities that deliver the transformational change required and address the wider strategic aims of the Combined Authority.
- 2.7 One of the long-term objectives is to tackle market failures present in the local economy, and to do so in ways that drive inclusive growth, tackle the region's Climate Emergency, and create greater opportunities for our communities and people.
- 2.8 The range of socio-economic challenges facing West Yorkshire mean that a comprehensive set of investment priorities are required. The investment priorities are framed across six investment areas and in each a number of priority project /programme areas are identified that are the focus for intervention over the next three years.

Investment Priority 1: Good Jobs and Resilient Businesses (including entrepreneurialism)
Investment Priority 2: Skills and training for people
Investment Priority 3: Creating Great Places and Accelerated Infrastructure
Investment Priority 4: Tackling the Climate Emergency and Environmental Sustainability
Investment Priority 5: Future Transport
Investment Priority 6: Culture and Creative Industries

- 2.9 In terms of governance, the priorities have a direct correlation and read across to the formal committee structures which exists within the Combined Authority. Kirklees has strong representation on each of these committees that enable us to input and influence discussions and decisions that are made.

Funding Streams

- 2.10 As mentioned above, there are several strategic funding streams from Government which are administered by the Combined Authority (CA). Below is a summary of the key ones.
- 2.11 Gainshare
Gainshare funding equates to £38m per year split 25% capital, 75% revenue, with £152m available for the next 4 years (2021/22 – 2024/25). Gainshare also allows the CA to access loan finance and as the most flexible fund, Gainshare will likely to be the fund of 'last resort' with monies returned to the pot should other sources be identified.
- 2.12 The Combined Authority is accountable to Government for how gainshare is deployed. Future tranches of gainshare will be subject to successfully passing the government gateway review that will assess how effectively it has been used to deliver the priorities of the region. As a result, the following principles need to apply to expenditure funded by Gainshare:
- All funding approvals should use the assurance framework
 - All expenditure is publicly accountable to the CA
 - Projects and programmes must deliver the agreed measurable and specific outputs and outcomes within the approved funding envelope and against the West Yorkshire Investment Strategy (WYIS)
 - Sponsors must provide regular monitoring and reporting on progress
 - Projects and programmes must be net additional to core business.

- 2.13 To date, Kirklees Council have been successful in securing modest levels of Gainshare funding across all six priorities including local economic recovery, employment and skills, resources to unlock housing in the Strategic Priority Area (Dewsbury Riverside), increased resource capabilities to develop Environmental & Sustainability objectives both locally and complementary of the WY regional Net Zero Target of 2038 and increased capacity to achieve objectives from submitting successful bids to UNESCO, City of Culture 2029 that have levered other funding from a regional and national level.
- 2.14 UK Shared Prosperity Fund (UKSPF)
The UKSPF is the successor to the European Union Structural and Investment Funds (ESIF) that was promised by Government following the UK's departure from the EU. The fund is linked to the Government's Levelling Up agenda and aims to support delivery of the levelling up missions set out in the White Paper. £2.6bn has been allocated to the fund over the three years from 2022/23, including £460m for the Multiply adult numeracy programme. The value is much lower than previous European funding allocations
- 2.15 The primary goal of the UKSPF is to "build pride in place and increase life chances across the UK" which is translated into three investment priorities or pillars:
- Communities and place (Pillar 1)
 - Supporting local business (Pillar 2)
 - People and skills (Pillar 3).
- 2.16 Although business and employment and skills programmes were a focus of previous ESIF programmes, the UKSPF's focus on community and place creates a significant new opportunity to support related activity including community infrastructure/capacity building and engagement, cultural initiatives, green infrastructure, and safer communities' initiatives.
- 2.17 £68m of UKSPF has been allocated to West Yorkshire plus a further £12m of ringfenced Multiply funding and £2.6m from the Rural England Prosperity Fund which is also aligned to UKSPF objectives but focused on rural areas. Kirklees has secured £5.8m of UKSPF funding to support local delivery of Pillar 1/Communities and Place activity and £790,000 for local Multiply delivery, approved by Cabinet on 11 October 2022.
- 2.18 As announced in the Government's Autumn Statement, the commencement of the UKSPF has now been formally agreed, WYMCA have advised that they now expect to receive their grant agreement from Government in the next couple of weeks.
- 2.19 West Yorkshire City Region Sustainable Transport Settlement (CRSTS)
In 2022, £830 million of CRSTS funding was secured from Government to make it easier for people to walk, cycle and use public transport over the next five years. This investment has been made possible as part of the Mayoral devolution deal. CRSTS will build on other transport infrastructure programmes such as the Transforming Cities Fund, West Yorkshire Plus Transport Fund and the Leeds Public Transport Investment Programme.
- 2.20 For Kirklees directly this means a new bus station facility in Heckmondwike, a series of bus, cycle and footway improvements along routes between Dewsbury, Batley and Chidswell, more attractive and safer walking/cycling routes on key approaches to Huddersfield town centre and to its key rail and bus sites and the transformation of Huddersfield Bus Station. More information on CRSTS and the specific schemes is available [here](#) on the WYMCA website.

2.20 Mayoral Pledges

As part of the Mayor Tracy Brabin's manifesto back in April 2021, she committed to creating a series of Mayoral Pledges to support communities across West Yorkshire. Below are the current 10 pledges to West Yorkshire:

- Create 1,000 well paid, skilled jobs for young people.
- Prioritise skills and training to ensure everyone in West Yorkshire has the skills they need to secure work.
- Support local businesses and be a champion for our regional economy.
- Lead a Creative New Deal to ensure our creative industries are part of the broader recovery strategy.
- Appoint an Inclusivity Champion to work to ensure that the region's recovery benefits us all.
- Recruit 750 more frontline police officers and staff to fight crime.
- Put keeping women and girls safe at the heart of my policing plan.
- Bring buses back under public control, introduce simpler fares, contactless ticketing and greener buses.
- Build 5000 sustainable homes including council houses and affordable homes
- Tackle the climate emergency and protect our environment.

2.21 In order to deliver the above, Gainshare funding has been allocated to each pledge providing additional funding streams for Kirklees to try and access. Successes include funding to support our Environment & Climate Change work, funding of local community organisations to prevent, educate and divert young people from violence, Safer Streets Funding to tackle issues raised by communities, support for over 80 businesses through local and Council delivery of programmes including Start Up West Yorkshire and support for the Kirklees Year of Music 2023.

2.22 More recently to help communities in Kirklees with the cost-of-living crisis, additional funds are being distributed through One Community, a community foundation which uses its local connections to identify local need. This is partly funded through the Mayor's Cost of Living Emergency Fund.

2.23 Other funding streams, such as the Levelling up Fund are not administered through WYMCA. The council submitted bids for the Levelling Up Fund direct to Government, however WYMCA still play a loose coordinating role and are asked to endorse the bids to check for strategic fit.

3 Implications for the Council

3.1 As WYMCA's role is rapidly growing beyond 'just' economic development an increasing number of Government other funding streams (Police & Crime, diversity & inclusion activity for example) are likely to go straight to the Combined Authority. Therefore, WYMCA will continue to have a greater involvement in the development of policy and priorities within these work areas, not just administering monies.

3.2 There are many examples when greater devolution down to the regional level is desirable, however with regards to allocation and distribution of funding, there are potential disadvantages and challenges with significant Government funding going directly to the Combined Authority as the accountable body and not the local authorities themselves.

- Creates an applicant and funder relationship for local authorities with WYMCA rather than as partners working together
- WYMCA are both applicant and accountable body when it comes to some of their own delivery
- Creates national 'beauty contests' for high-level funding regionally and nationally e.g., Levelling up Fund, Towns Fund
- At a local level, funding allocation becomes highly tactical and political making it difficult to plan strategically (Penistone Line example)
- Challenging for LAs to develop bids at risk (revenue) to seek to unlock external funding (capital)
- The Assurance Framework is far too cumbersome, bureaucratic, and not proportionate for smaller amounts of funding
- WYMCA approach compounds a lack of capacity/revenue to support local delivery. Scarce technical resources aren't shared widely enough
- Covid relief / recovery focussed e.g., Year 1 of 'Gainshare' – delayed more strategic commissioning but moving to that now

3.3 It is also important to stress that although WYMCA play a significant role in supporting us delivering our shared priorities and securing additional funding, is not the totality of our regional working. We are actively involved in numerous groups and forums across a wide range of sectors including health and the environment, working collaboratively to achieve better outcomes for our communities.

3.4 To ensure WYMCA continues to effectively distribute funding to where it's needed and work in a consistent, intelligent manner, there are numerous steps we can and continue to take in Kirklees.

- Ensuring we are clear and understand our own priorities and how they are affected by the regional dynamic
- Ensuring appropriate, proportionate alignment and allocation through influence and leadership
- Influencing and shaping WYMCA priorities through representation on formal committees and senior officer meetings
- Continue to push for increased flexibility across all funding programmes to address rising inflationary and financial costs
- Continue to support tackling the Cost-of-Living crisis and getting money to grass roots level quickly
- Providing constructive criticism and challenge when required
- Political weight to secure proper funding to support local public services including local authorities, local police, and victim support services

3.5 On a more practical level, fortnightly 'Team West Yorkshire' meetings between officers from WYMCA and the 5 Local Authorities help give a forward look and a forum for early officer collaboration.

3.6 Internally, we have an officer Regional Funding group in place with representatives from across the Council's directorates who meet every 6 weeks. The group has several remits and focus including:

- Ensure we have the right internal arrangements in place to react to opportunities that come our way and provide a more joined-up and strategic response
- Continued horizon scanning to identify and share future funding opportunities
- Ability to react with pace; the aim of the group is to be pro-active, not wait for WYMCA or other partners to direct

- Ensure greater numbers of officer are involved across more of the council's activity, not just regeneration & growth focussed. Improves collaboration and understanding
- Provide internal support to each other in terms of completing complicated funding bids, monitoring forms and understanding WYMCA processes
- Continue to push for a priority and programme not funding led approach internally and with WYMCA
- Provide insight and intelligence for our politicians when representing Kirklees
- Being clear on our priorities then match-funding to priorities – national, regional and internally.

3.7 Working with People

Not applicable

3.8 Working with Partners

A key theme of regional working is collaborating with other partners, regionally and on the national stage. This report sets out how we are successfully working with WYMCA in terms of funding activity.

3.9 Place Based Working

Not applicable.

3.10 Climate Change and Air Quality

Some of the funding, particularly through Gainshare and CRSTS is directly focused on tackling the climate emergency.

3.11 Improving outcomes for children

Not applicable.

3.12 Financial Implications for the people living or working in Kirklees Council

The theme of this paper and the activity described is about bringing more funding into Kirklees to deliver better outcomes for our communities.

3.13 Other (eg Integrated Impact Assessment/Legal/Financial or Human Resources)

Not applicable.

4 Officer recommendations and reasons

For members of Overview & Scrutiny Management Committee to note the contents of the report.

5 Contact officer

Edward Highfield, Service Director for Skills and Regeneration

Chris Duffill, Head of Business, Economy & Growth

Nick Howe, Strategy & Policy Manager, Policy, Partnership & Corporate Planning

6 Background Papers and History of Decisions

UK Shared Prosperity Fund, Cabinet 11th October 2022

<https://democracy.kirklees.gov.uk/documents/s48490/USKPF%2011%20October%20Cabinet%20v4%20final.pdf>

7 Service Director responsible

Edward Highfield, Service Director for Skills and Regeneration

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Name of meeting: Overview and Scrutiny Management Committee (OSMC)

Date: 20 December 2022

Title of report: Loneliness and Social Isolation in Kirklees Following the Covid -19 Pandemic – Identifying and Signposting to Support Social Connection

Purpose of report:

This report is to:

- Provide background information to support a discussion about how best to develop local responses to identifying, signposting, and referring people who are lonely or isolated.
- Enable OSMC to contribute their ideas about how to take forward a partnership project in the most effective way, with limited resource.

For Overview and Scrutiny Management Committee to:

1. Note the information in the report
2. Review, discuss and suggests ways of developing local responses across partners in Kirklees.

| | |
|---|---|
| Key Decision - Is it likely to result in spending or saving £250k or more, or to have a significant effect on two or more electoral wards? | Not Applicable |
| Key Decision - Is it in the Council's Forward Plan (key decisions and private reports)? | Key Decision – No Private Report/Private Appendix – No |
| The Decision - Is it eligible for call in by Scrutiny? | Not Applicable |
| Date signed off by Strategic Director & name | Richard Parry 02/12/22 |
| Is it also signed off by the Service Director for Finance? | No Applicable |
| Is it also signed off by the Service Director for Legal Governance and Commissioning? | Not Applicable |
| Cabinet member | Councillor Musarrat Khan – Health and Social Care |

Electoral wards affected: This piece of work covers the Kirklees-wide response to tackling loneliness.

Public or private: Public

Has GDPR been considered? This report does not contain any personal information. Illustrative Storyboards are anonymised, but consent has also been sought to use these in the public arena.

1. Summary

Chronic and severe loneliness can have an impact on a person's health and wellbeing and lead to greater use of health and social care services.

Kirklees Council and partners developed a vision to tackle loneliness in 2019:

'Kirklees is a place where people and communities are more connected and support each other to develop meaningful relationships and reduce loneliness.'

A partnership group was set up in 2020 to prioritise key workstreams and work together to 'make loneliness everyone's business'. The group has continued to operate throughout 2021 and 2022.

Kirklees Loneliness Steering Group have identified that identification, signposting is a priority area. Loneliness still carries a stigma and not everyone who feels lonely or isolated may recognise that this is impacting on their wellbeing.

To date, awareness raising has taken place to highlight the importance of the issue and to encourage action across frontline workers and planners to act. This has been via participation in national and local campaigns, and local engagement at events, meetings, and forums.

During the pandemic, some guidance was developed and shared across Local Integrated Partnerships and Gateway Care to support the Co-ordinated Community Response. This was at a time when there were national and local lockdowns and isolated people were being referred into telephone befriending support offers.

Due to restrictions on capacity, there was no formal launch of the guidance or any detailed communication plan or campaign to support to dissemination and use of the resource.

In addition, local signposting information is needed to support the guidance, now that services, activities, and groups have resumed operations.

This report sets aside some initial ideas for a partnership project to further develop local responses.

2. Information Required to Take a Decision

2.1 Background

According to the Current Living in Kirklees Survey at the end of 2021, 6% of respondents indicated that at they experienced loneliness most or all of the time.

Loneliness is part of the human condition and is experienced by most people at some time in their life. Chronic loneliness, however, can have a strong impact on a person's physical and emotional wellbeing. Social isolation can be a risk for someone becoming lonely.

Kirklees Council and partners developed a vision to tackle loneliness in 2019:

'Kirklees is a place where people and communities are more connected and support each other to develop meaningful relationships and reduce loneliness.'

Strategic goals:

- 1) Making loneliness everyone's business – encouraging citizens, frontline workers, planners, and systems leaders to have regard to tackling loneliness as part of day-to-day life or working life.
- 2) Making the most of existing assets to address loneliness – citizens, communities, staff, spaces, and support offers that can support or signpost to help.
- 3) Understanding the experiences and expectations for different groups and communities throughout the life course – to support tailored responses.
- 4) Fostering personalised approaches for those that need extra support to overcome barriers to developing meaningful connection

2.2 Why is it important to develop our approach to identification and signposting in Kirklees?

Loneliness still carries a stigma – some people may not wish to identify as lonely or recognise that they are feeling lonely. They may not be in touch with frontline services. Also, they may not opt into specialist services (that are associated with loneliness, e.g., befriending), preferring more generic options that facilitate social interaction, such as community activities.

Understanding loneliness is complex. It is a subjective experience. Campaign to End Loneliness use the following definition:

Loneliness is a subjective, unwelcome feeling of lack or loss of companionship, which happens when there is a mismatch between the quantity and quality of the social relationships that we have, and those that we want (Perlman and Peplau, 1981) <https://www.campaigntoendloneliness.org/about-loneliness/>

Campaign to End Loneliness also provides an overview of the different types of loneliness:

- **Emotional loneliness** - the absence of a significant other with whom a close attachment or meaningful relationship existed (a partner or close friend).
- **Social loneliness** - the lack of a wider social network of friends, neighbours, or colleagues.
- **Existential loneliness** - described as a universal aspect of the human condition which expresses the separateness of the person from others.

<https://www.campaigntoendloneliness.org/about-loneliness/>

Understanding the types of loneliness can be key to personalised support or signposting to prevent or alleviate the downward spiral, illustrated below.



Source: Campaign to End Loneliness: The Psychology of Loneliness – Why it matters and what we can do https://www.campaigntoendloneliness.org/wp-content/uploads/Psychology_of_Loneliness_FINAL_REPORT.pdf

Some frontline workers may not always recognise that loneliness is the root cause of a person’s reduced wellbeing or that loneliness is being caused or linked to wider determinants of health e.g., mental ill health, physical illness. Some frontline workers may not understand the common life course triggers to be aware of such as bereavement, separation, moving to a new location, changing job or school/ college.

The Covid-19 pandemic has affected people differently. Some people have resumed their former activities from prior to the pandemic, whilst others may have acquired new barriers to meaningful social connection such as reduced confidence, loss of loved ones, disability, or ill health.

The cost-of-living crisis is impacting on some people’s ability to participate in social activities.

Frontline workers and citizens need to understand the signs of loneliness and be equipped with the confidence and skill to have sensitive conversations. They need to be able to respond with advice, support or signposting on to appropriate activities or services where needed, in a personalised way.

There is no 'one size fits all' approach to tackling loneliness– reducing loneliness and isolation requires a range of support options as well as systems-level enablers such as access to transport and digital technologies. Appendix 1 shows the wide range of potential responses to reduce loneliness and isolation.

This reinforces the need for a partnership approach to identifying people who would benefit from improved social connection.

The citizens of Kirklees also play a vital role in preventing and reducing isolation and loneliness in looking out for neighbours, family, friends, or colleagues who may feel isolated or lonely. Local citizens are vital assets in identifying the most vulnerable people who may not be known to local services or support offers. This need to be acknowledged and factored into local responses.

2.3 Where do Referrals Currently Come from?

Loneliness is currently being identified in Kirklees via Social Prescribing Link Workers (via primary care), Community Plus and other 'specialist' support options such as befriending services. Local Area Co-ordination also work alongside people to support meaningful connections. A range of other services/ frontline workers or citizens may also be signposting people into activities, practical or mental health support. Kirklees Libraries and Wellness Service signpost and refer as well as other public and Third Sector organisations.

Some Examples:

Community Plus:

This year, the largest referral sources for Community Plus as a whole have come from Adult Social Care, Health Professionals, and self-referrals. This accounted for well over 60 % of all referrals. Other sources include Gateway to Care, Care Navigation, Housing, Third Sector, Education, Early Support, Children's social care, Emergency Services, Social Prescribing Link Workers, and Libraries.

Though people predominantly requested to be connected into to social activities (77%), there has been a slight increase in people wanting to connect to someone to talk to and to connect to their local community over the last year.

Two storyboards in Appendices 2 & 3 illustrate the referral into to Community Plus, the work carried out and the outcomes of that work.

Befriending Services:

A review during the pandemic identified a range of referral sources from organisations offering befriending across Kirklees. Some had open/self-referral. Others mentioned organisations they already had a relationship with through word of mouth.

The following specific services were mentioned:

- Gateway to Care
- Social Care
- Community Plus
- Wellness Service
- Jo Cox Foundation
- Jobcentre
- Locala

More recent examples of referrals sources have included:

- CMHTs (both NK and SK Core and Enhanced teams)
- Social Care Hub
- Community Plus and Social Prescribers.
- Housing associations
- Other MH organisations
- Thriving Kirklees practitioners (0-19 Health Practitioners, Family Nurse Partnership)
- Midwifery
- Early Support (Kirklees Council)
- Schools and nurseries

Feedback from befriending support providers suggests that demand for these services has been increasing but at the same time it has been challenging to recruit volunteers.

It is important to acknowledge that some lonely or isolated people may never need or wish to accept these services if they are supported in the community by friends, families and neighbours. They can be empowered to develop meaningful connections without the need for service interventions through practical advice and/or community kindness and being offered opportunities to share their individual gifts and strengths and develop connections within their community, for example via local volunteering or helping a neighbour.

2.4 Progress to Date

Over the last few years awareness raising has taken place to highlight the importance of the issue and to encourage action across frontline workers and planners to identify and respond. This has been via participation in national and local campaigns, and local engagement at events, meetings, and forums.

During the Covid -19 lockdowns and at the height of the pandemic, some guidance was developed and shared across Local Integrated Partnerships and Gateway Care to support the Co-ordinated Community Response.

The Guidance was taken from information from Age UK and Campaign to End Loneliness during the pandemic and What Works for Wellbeing. Since then, more guidance and resources from a range of sources have become available and can be fed into refreshing the guidance. The guidance included definitions, triggers to loneliness, signs out look out for, dealing with difficult topics, advice for people during lockdown restrictions.

Due to restrictions on capacity, there was no formal launch of the guidance or any detailed communication plan or campaign to support dissemination and use of the resource.

In addition, local signposting information is needed to support the guidance, now that services, activities, and groups have resumed operations.

In 2021, the Tackling Loneliness and Social isolation Training Programme was launched nationally. Health Education England shared an early evaluation of the training (see Appendix 4). In 2022, as part of the development of the Kirklees Cares training resource, currently being soft launched, Kirklees Council Learning and Organisational Development Team have added access to this free training on to the site.

Discussions are being held about how to develop a 'loneliness' area on the site and build up local training resources on the site.

[Tackling Loneliness and Social Isolation programme - Kirklees Cares - Care Learning Resources](#)

[Kirklees Cares - Adults and Health Learning & Resources](#)

The training includes five short modules that use individual case studies:

- What do we mean by loneliness?
- Who can loneliness affect?
- Evidence based interventions
- Talking about Loneliness
- Services and initiatives

The training was recently shared with the Loneliness Steering Group inviting feedback.

Links have been developed with Health Education England via the National Tackling Loneliness Hub and there is potential to look at some joint promotional activities in the future.

2.2 Key Challenges

- Engagement of busy professionals who are already under pressure following the pandemic, who may be 'firefighting' and have no capacity for additional early intervention work of this nature.
- The Loneliness Programme does not have a dedicated project worker in place for this piece of work, although some options are being explored to bring capacity to the work in 2023.
- Improved identification and signposting could lead to an increase in demand that could outstrip capacity. This is an unknown quantity, so it is difficult to project or plan for.
- Whilst there are many support offers in place as well as community activities that people can join, there is a risk to sustainability of community support offers in view of the current cost of living crisis and post pandemic austerity.
- Recruitment of volunteers in some areas such as befriending services has been a challenge in 2022.
- The impact of cost of living on people's ability to afford to join in activities that they may be referred or signposted to, e.g., cost of joining in activities, travel costs etc.

2.2 Options

Initial ideas for taking the work forward include:

- 1) Review existing conversations guidance with frontline staff who may have used or potentially could use the resource. An informal meeting has been set up with OSMC to start to explore this.
- 2) Further development of guidance on identifying and having conversations about loneliness and the addition of signposting information - building on the latest national, local evidence and resources.
- 3) Co-produce the resource with wider stakeholders to ensure that it is as accessible and user friendly as possible across frontline staff and tailored to the needs of different communities and ages (of priority is to target young adults in transition as part of the Young Adults Connect Project)
- 4) Map frontline stakeholders that may benefit from using the resource. Link the work to a campaign to encourage frontline workers to participate in the loneliness training resource via the new Kirklees Cares Resource. NB A targeted and staged approach across different professional groups may be the most realistic approach. A pilot could be set up for a particular professional group. This would require commitment from senior leaders (e.g. training and human resource leads).
- 5) Develop a communication plan/ campaign to promote the guidance and training. For example, mapping key services points/ forums and dissemination points, of which Community Anchors and local councillors are well placed to promote and support the campaign alongside champions in health and social care services.
- 6) Promote the Loneliness training across Kirklees Council and partner organisations via the Kirklees Cares platform.
- 7) Work alongside Kirklees Learning and Organisational Development team to build up training resources and guidance on the Kirklees Cares platform in the longer term.
- 8) Ensure that the neighbourliness and informal support is included in this – aimed at the citizens in Kirklees. Local Area Co-ordination Team have conversations with people about taking small steps to get to know neighbours. It will be important to include this element - not just formal support.
- 9) Launch the guidance via a partnership event – although this may not be feasible during the current economic climate - so alternative promotional activities may need to be developed.
- 10) Set up informal drop- ins / reflective practice sessions that go alongside the guide to help bring together communities and allow them to share their views and experiences.
- 11) Evaluate the usefulness and impact.

3. Risks

- Lack of project resource to take the work forward effectively – dedicated resource needs to be in place.
- Lack of capacity across partner organisations, particularly for frontline workers.
- Life course approach is broad – guidance will need to be tailored for different population groups, so it will require a diverse range of partners/ stakeholders to be involved to ensure the messages are appropriate and accessible for different people. A phased approach may be more realistic.

- Increases in referrals could lead to support services being oversubscribed or inappropriate referrals- this would need to be monitored carefully and could be mitigated by a triage service ensure people are directed to the most suitable support. Any launch or campaign work would need to have these contingencies in place in case of a surge in referrals.

4. Resource Requirements/ Costs

This project is at initial idea stage and advice is being sought from OSCM about the scope and efficient ways to carry out the work. Further work will take place to develop a realistic scope. It is anticipated that the following will need to be factored in:

- Dedicated project manager and project worker time.
- Dedicated time across relevant council staff and partners to commit to the work.
- Dedicated time for staff to participate in training.
- Cost of design/ printing a resource if this is to be hard copy (this would be explored as the work develops).
- Other promotional costs e.g., potential events/ drop -in sessions/ reflective practice sessions.

5. Timescale

- Initial ideas shared with Loneliness Steering Group- 27 September 2022
- Portfolio Briefing - 12 December 2022
- OSMC to share any initial thoughts at the OSMC meeting on - 20th December 2022.
- Informal discussion with front-line works and partners to take place- 20th December 2022

6. Services and Agencies involved

Kirklees Loneliness Steering Group are well placed to support this work. The steering group have a combined reach into a range of different service areas, communities, and population groups.

- Kirklees Council with representation from Local Integrated Partnerships, Commissioning Mental Health) Public Health, Children and Families. Local Area Co-ordination
- Yorkshire Children's Centre - representing Befriending Partnership and Community Anchors
- Kirklees Health and Care Partnership
- Northorpe Hall Child and Family Trust
- Third Sector Leaders
- Locala Health and Wellbeing community healthcare provider
- Jo Cox Foundation
- Housing – representative being sought
- Active Citizens and Democracy
- Strategic Migration and Refugee Manager
- Social Care
- Huddersfield Town Foundation

7. Implications for the Council

Working with People

- This steering group has a volunteer representative with lived experience, who can provide valuable insight into this work. Work is also taking place via the Kirklees Council Your Voice team to support the co-production of responses for young adults. Frontline workers will be involved in the development of the guidance to ensure it meets their needs and is a useful resource.

Working with Partners

- The Loneliness Steering Group include a wide range of partners as listed above. Any further stakeholders will be identified as part of the work.

Place Based Working

- In recognition of the importance of place, presentations about the topic of loneliness have been delivered to place-based working groups in 2021 and 2022, as part of 'making loneliness everyone's business'. Frontline staff have been encouraged to identify opportunities and act where needed. Place based meetings will be factored into to the work as a means of continuing to raise awareness, tapping into expertise on the ground and championing the work going forward.
- In addition, two 'hyper local pilots' being run by Local Area Co-ordination (Marsden and Slaithwaite and Ravensthorpe, Scout Hill, Pilgrim, and Beckett Estate) may provide opportunities to input learning and for some early piloting of resources.

Climate Change and Air Quality

- It is not anticipated that this review will have a direct impact on climate change or air quality. However, if people are encouraged to be more socially connected, this could result in more people using transport to get out of the house and meet others in the local community. It would not be possible to quantify this.

Improving Outcomes for Children

- The scope of the loneliness strategy includes all ages, so it is anticipated that the longer-term outcomes of this work will improve children's wellbeing by helping to reduce loneliness and associated impacts.

Other (e.g., Legal/Financial or Human Resources)

- Please see resource requirements section above.

Do you need an Integrated Impact Assessment (IIA)?

- It is acknowledged that loneliness can impact disproportionately on some groups across the life course. However, this work is aimed at skilling up front-line workers to identify loneliness and respond across all age groups and communities. The work does not involve setting up a new service or withdrawing an existing service. As the scope of the work develops an IIA can be completed if necessary.

8. Consultees and their Opinions

- A draft scope has been shared with members of the steering group in September 2022.
- To complement this, input from OSMC is being sought to shape the work.
- This work forms part of a broader piece of work.
- The overall scope was developed in consultation with Councillor Smaje, as OSMC Chair and the Overview and Scrutiny Management Committee, who was keen to keep the scope broad.
- Councillor Khan – Portfolio Holder Adults & Health – Broadly supported the scope in understanding the impact of Covid 19 on Kirklees communities regarding loneliness. Councillor Khan recognised the potential size and scale of the piece of work and therefore supported the notion of having a scope, which will keep the work focused.

9. Next Steps and Timelines

- OSMC to share any ideas or advice at the OSMC meeting on 20 December 2022.
- Scope of the project to be finalised February 2023.

Recommendations from the OSCM will help to support in the longer term:

- More lonely people being reached and supported in a personalised way.
- The profile of loneliness as an issue being further raised across council and partners to take collective action.
- Improved collaboration across partners in Kirklees.

10. Officer Recommendations and Reasons

- OSMC notes the work carried out to date.
- OSMC provides any suggestions on how identification and signposting can be developed and supported going forward.
- OSMC to advise on most effective way to take forward this work.

11. Cabinet Portfolio Holder's Recommendations

- Not Applicable.

12. Contact Officer

- Jill Greenfield, Service Director, Customer and Communities, Adults and Health – Communities and Access Services, jill.greenfield@kirklees.gov.uk
- Helen Gilchrist. Project Manager, Local Integrated Partnerships: Adults and Health – Communities and Access Services, helen.gilchrist@kirklees.gov.uk

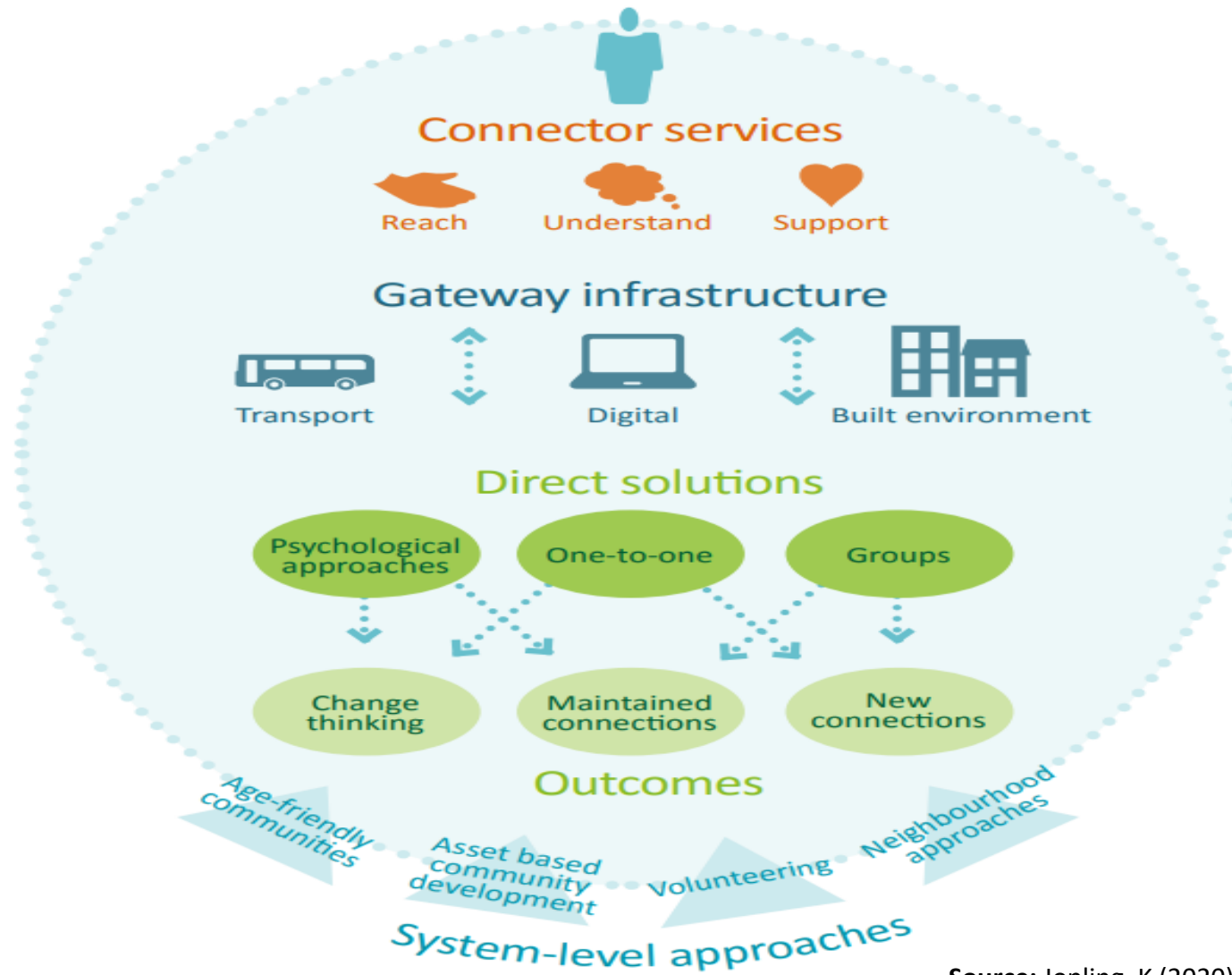
13. Background Papers and History of Decisions

- Portfolio Briefing Meeting (20/9/21) – initial discussion about development of scope.
- Senior Leadership Team meeting (10/01/22) – update on scope being developed.
- Portfolio Briefing Meeting (7/3/22) – sharing of draft scope.
- Informal Workshop Overview and Scrutiny Management Committee (19/4/22)- scope discussion.
- Portfolio Briefing Meeting (11/7/22) – update on scope.
- Overview and Scrutiny Management Committee Meeting – Scope Discussion (26/7/22).
- Portfolio Briefing (8/8)/22 Update following Overview and Scrutiny Management Committee Meeting (26/7/22)
- Overview and Scrutiny Management Committee Meeting (4/10/2022)
- Portfolio Briefing Meeting (12/12/ 2022) – update on the work.

14. Service Director Responsible

Jill Greenfield, Service Director, Customer and Communities, Adults and Health, Communities and Access Services.

Promising Approaches Framework



Source: Jopling, K (2020) Promising Approaches Revisited, (p14)
https://www.campaigntoendloneliness.org/wp-content/uploads/Promising_Approaches_Revisited_FULL_REPORT.pdf

Loneliness as part everyday human condition



Chronic

Call friends & family

Connect via social media

Public campaigns & messaging e.g. Let's talk Loneliness

Social Prescribing

Community Plus / Community Connectors

Counselling & other mental health support

Peer to peer or group befriending / telephone circles etc.

Befriender Befriendee

I feel lonely but I know what to do to help myself and start to connect with people



I feel lonely and I need a little support to get me back on track



I feel lonely but I am facing major barriers and need help with these to enable me to connect



I feel lonely but I am very vulnerable or my circumstances are too challenging to develop connections myself at the moment



Join or re-join activities at home & work

Get out & about

Nudges or input from friends, neighbours or families & colleagues

Nudges and signposting from generic / other specialist services front line services or adapted support from generic / other specialist services

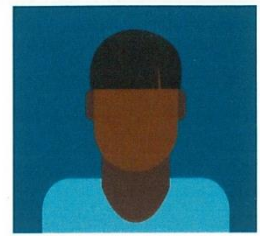
Bespoke activities or themed groups to foster connection

Peer support

Mentoring / Coaching

Buddying

Local Area Co-ordination



Re-connected!

BACKGROUND

Pete was referred to our service by Ashley Fothergill through Citizens Advice. He is a 78-year-old gentleman who lives on his own in supported living accommodation.

He has family around who visit when they can or take him out. He has 7 grandchildren and 2 great grandchildren. He has a befriender who has been seeing him for 4 years and continues to visit him every Thursday.

He was quite active pre-covid with different groups, i.e., RVS, Book Club and various hiking groups. He used to travel all over the area to different walking groups, but he no longer drives due to poor eyes and is not as confident getting a bus. He can't walk as far as he used to either.

Unfortunately, since the pandemic he's lost touch and become socially isolated and would really like to connect again. He likes chatting and having a joke with others over a cup of coffee and being active, even though he needs to be careful with his health. He only has 1 kidney and uses a stick for walking.

There isn't much of a community at his local accommodation and so would like to meet other people outside again. He doesn't like going out at night or playing bingo so is looking for daytime activities. He seems happy with his situation and life at present and counts himself lucky.

Following the Good Life Conversation, Pete wanted to achieve the following:

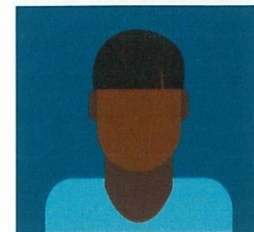
- Improve confidence in going out to groups
- Find some more likeminded people to chat with
- Improve his IT skills

WHAT WE DID

- Listened to Pete talk about his past and present life.
- Supported Pete in attending Wonderful Wednesdays at The Crescent in Batley.
- Signposted Pete to the Charity MHA who use volunteer drivers and organise day trips out.
- Introduced him to other members of the team at Batley Library.
- Signposted to RVS in Batley.
- Supported Pete in attending an IT clinic at Batley Library
- Signposted to Everybody Active MAGIC chair and walking.

WHAT DIFFERENCE HAS IT MADE

- Pete has attended a number of Wonderful Wednesdays at The Crescent which he enjoys immensely. The staff are incredibly supportive and community minded. He has met other people



and had some good conversations.

A quote from the Community, Fundraising and Events Manager at the Crescent.

“Pete has been instrumental in getting an Access Bus up and running to collect and drop off visitors to the Crescent each Wednesday. He has also made contact with a gentleman who is running a history group at Batley Library. Pete is a lovely gentleman. He has been coming along to our wonderful Wednesdays for a good few month now. Pete was just happy to be getting back out and about, after being so isolated. He has made some lovely friendships which is just heart-warming to watch and we love him. He helped us set our access bus up last month. He is so full of knowledge about Batley and we love listening to his memories of the days gone by. Pete and a couple of others have just formed their own Crescent Historian Group, he is really excited to see where that may lead, we all are”.

- Pete has started attending weekly coffee mornings at the RAFA club in Batley. He has met a number of ladies there whose company he has enjoyed. He says *“It’s a great place to come with a lovely atmosphere and great music. We have a good sing along... every other week and there’s always someone to talk to”.*
- Pete has improved his IT knowledge after attending a session at Batley Library.
- Pete attended a book sale at Batley Library.
- Pete has made contact with RVS about their Silver Surfer Course.
- Pete says he feels happier that he’s getting out and about now and is feeling more connected to people outside his accommodation.
- He is feeling less mobile these days, so having things close to his home is really important. He’s made a connection with another lady who attends the Crescent, and she offers him a lift most Wednesdays up to the Wonderful Wednesdays. Also, the Access Bus each Wednesday is going to mean he has a back-up.

Pete says *“Jo has made a huge difference to me. I’ve re-connected to the community that became strange to me during the pandemic and I feel much happier and healthier. I’ve met some lovely people and made some new friends. The ladies at The Crescent... have been so welcoming and kind. I really enjoy my time there each week. I’m really looking forward to our first History group this week. Now, my only free days are Mondays and Fridays!”*

Please note that although consent has been given to use this storyboard, the individual’s name has been changed for anonymity.



RECONNECTING WITH FRIENDS

BACKGROUND

X is a 74-year-old male, who was introduced to Community Plus via KNH, with a request for support to tackle his feelings of loneliness and isolation. X had recently separated from his partner, which left him feeling alone. X spent most of his days at home, watching TV and feeling frustrated that he had already watched the repeats of his favourite shows. X said he was unhappy with his weight as he tended to eat ready meals as he didn't feel like cooking for himself.

Having a "Good life conversation" with X, meant he was able to identify times in his life when he had felt happier, and he had enjoyed activities that made he feel better in himself. X had previously attended Darts tournaments and enjoyed playing Snooker.

WHAT WE DID

- Gathered information around local venues that held Darts tournaments.
- Shared opening times of a Snooker Club locally.
- Delivered Healthy Recipe Packs from the Welcome Centre.

WHAT DIFFERENCE HAS IT MADE

Once Covid restrictions were eased X started to attend a local Snooker club and met with some old friends to play darts.

X said he enjoyed making himself meals from the healthy recipe packs I delivered as there were lots of recipes that he had not tried before. X said he usually chose ready meals as he found it difficult to cook for one person but is now making the effort to cook a meal from scratch. X is now attending darts tournaments and plays snooker with friends every week.

3 MONTH FOLLOW UP

- X said that he felt he had regained a sense of purpose and looked forward to regularly meeting with friends to play snooker and darts.
- X now regularly cooks varied and healthy meals for himself after discovering new recipes from the food packs I delivered. X said if he has made too much food then he freezes it and saves it for another time, which is something he has not thought of doing before.

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Report on the Loneliness and social isolation e-learning

Tackling Loneliness and Social Isolation

Creating connections to tackle loneliness and social isolation



This programme is in partnership with...



Executive summary

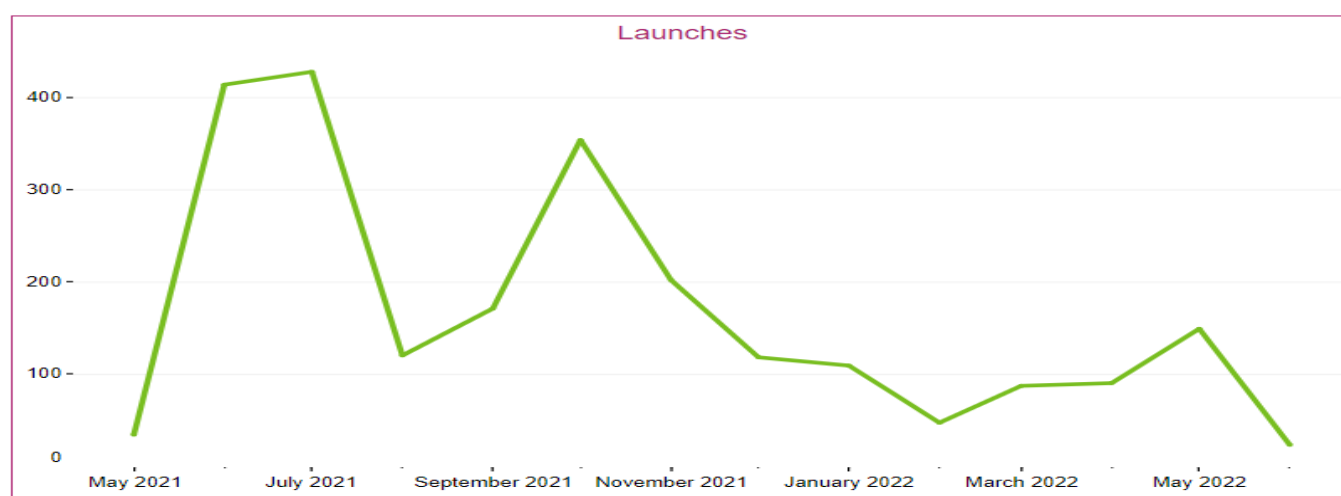
This e-learning module was launched in May 2021. The resource highlights how the wider healthcare workforce can recognise risk factors, risk groups and applying interventions which can make a positive impact. This resource was developed collaboratively with HEE, Campaign to End Loneliness with input from several key stakeholders. It is freely available to learners and staff from within and outside the NHS.

“Love the case studies, they really brought this to life” – User

Engagement

5,775 users have enrolled onto this e-learning module between May 2021- 8th June 2022. During this time, the e-learning module and evaluation survey was launched 2,346 times. The e-learning module itself was launched 1,832 times and was completed 471 times. It should be noted that there is no mandated requirement for users to complete the training.

This data shows that whilst loneliness and social isolation is a topic with high interest, only a small number of people completed the full e-learning module, which is 25.71% of people launching the e-learning module. This statistic does not reflect however, individual users' learning styles. For example, learners might launch and dip back in on separate occasions to access content relevant to their development need.



Staff groups

The learning resource has been accessed by a wide plethora of staff from across the health and social care, and beyond. The largest staff group accessing this e-learning module are healthcare students which represent 27% of users during this time period, May 2021- 8th June 2022 'adult nursing students'. The second largest staff group, representing 23% of users categorised under 'health' from roles such as public health practitioners, admin and clerical

Report on the HEE Loneliness and Social Isolation e-learning

workers and social prescribers. Other professional groups outside of healthcare also launched this e-learning module, for example teaching assistants, care workers, faith leaders, social workers as well as youth development workers.

Location

This e-learning module has been accessed across the UK with users in England, Wales, Northern Ireland and Scotland. London has the highest percentage of active users.

Further Promotion Opportunities

Health Education England (HEE) continues to promote this learning resource during key awareness raising days, the spikes in the above launch chart correspond with targeted social media campaigns, evidencing that this approach works. HEE is currently exploring how to increase engagement in the resource by post-qualified staff groups including medical and dental as well as nursing and midwifery staff, through profession targeted campaigns.

Alongside the learning resource HEE delivered a webinar in summer 2022 which features an expert panel discussing loneliness and its adverse impact on healthcare. The webinar has been accessed over 850 times and is available on [YouTube](#). HEE is planning to supplement the e-learning and webinar with the delivery of additional resources later in 2022.

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Scrutiny Lead Member Report

Lead Member: Cllr John Taylor

Panel: Corporate Scrutiny Panel

Period of Update: **From:** 3 October 2022 **To:** 28 November 2022

Panel Highlights

(Include examples of pre-decision work, scrutiny getting out and about, etc)

Lead member briefings with:

- Rachel Spencer-Henshall, Strategic Director Corporate Strategy, Commissioning and Public Health
- Cllr Paul Davies, Cabinet Portfolio Holder, Corporate Services
- Eamonn Croston, Service Director Finance
- Martin Dearnley, Head of Risk, IT and Transactional Services
- Alice Carruthers, Senior Finance Officer
- Jane Lockwood, Head of Procurement and Commissioning Support
- Richard Parry, Strategic Director, Adults & Health (with responsibility for Customer Services)
- Jill Greenfield, Service Director, Customer and Communities
- Joanne Bartholomew, Service Director, Development

Panel meeting – 3 October 2022

The Panel received a number of reports and updates at the meeting including, an update from the Cabinet Member on his priorities from the Council Plan, a council financial update, the council's response to the cost-of-living crisis, an update on the Corporate Risk Register & Risk Management Action Plan and on the Procurement Strategy.

Panel meeting – 28 November 2022

The Panel received an update on the Council Finance, Community Asset Transfers and support for Community Buildings Libraries and Access to Services and Customer Services.

Finance continues to be an important area of focus for Panel, particularly in light of the current challenges being faced by the council and the impact and implications following the governments 'Autumn Statement' announcement.

The theme of the meetings are aimed at not only focusing on the financial challenges being faced, but on the support measures being put in place by the council to support local communities through challenging times.

Outcomes:

(Summarise the value scrutiny has added by looking at the issue(s) and any recommendations)

The Panel asked officers to take address the following:

- 1) To ensure that networking there is for community asset transfers, that attempts are made to reach out to all the assets that have been transferred to make sure those groups are aware and are encouraged to attend those meetings if they are being funded by the council as there are no costs involved

- 2) Through the Communities Team to make sure that the council is using its networks to reach out to all community buildings to at least invite them to enter into conversations and at least be sign posted and given advice regarding the cost of living challenges they might have
- 3) That officers provide the numbers of successful and unsuccessful transfers that have been undertaken

Monitoring Work

(If monitoring previous recommendations please identify what difference Scrutiny has made)

With the current financial situation facing local government and the cost of living crisis affecting local residents the panel feel that it is important to continue to monitor this and the measures being put in place to support local communities.

Looking Ahead

(What are the next issues the Panel plans to look at?)

At the Panel meeting in January 2023, the Panel will consider information on the Council Risk Register, Financial Management/Capital Plan, and an informal discussion on Data & Insight.

Panel members have been invited to visiting the new library in Birkby and Fartown.

Scrutiny Lead Member Report

Lead Member: Cllr Yusra Hussain

Panel: Economy and Neighbourhoods Scrutiny Panel

Period of Update: From August 2022 to December 2022

Panel Highlights

Lead Member briefings:

25th August 2022 - Service Director Skills and Regeneration regarding the Bus Stations Update.

29th September 2022 – Head of Major Projects/ Service Director Skills and Regeneration regarding the Bus Stations Update.

4th October 2022 – Service Director/ Senior Officers - Environmental Strategy & Climate Change regarding the Climate Change Action Plan

4th October 2022 – Service Director Highways and Streetscene/ Head of Highways regarding Road Safety (Speeding Enforcement)

2nd November 2022 – Acting Head of Housing regarding the Housing Allocations Update

2nd November 2022 – Service Director for Culture and Visitor Economy / Head of Culture and Tourism regarding the Culture, Heritage, and Tourism Strategies.

Overview of Panel Activity and meetings

Meeting of the Panel held 30th August 2022:

- Hot Food Takeaway Supplementary Planning Guidance, pre-decision scrutiny, including the outcomes of the public consultation.
- Affordable Housing and Housing Mix Supplementary Planning Guidance (SPD) early insight into the contents of the draft SPD and the planned next steps.
- Winter Maintenance Policy Review, presentation setting out current policy and work undertaken to carry out a review of this.
- Huddersfield District Energy Network, the outcomes of the Huddersfield District network Outline Business Case Study, the draft Cabinet report and proposed next steps ahead of Cabinet considering the issues on 20th September 2022.

Meeting of the Panel held 18th October 2022:

- Kirklees Climate Change Action Plan, the draft Kirklees Climate Change Action Plan (CCAP), the draft Cabinet report and the proposed next steps.
- Update on Huddersfield, Heckmondwike and Dewsbury Bus Station Projects,

a progress update and the next steps for the Bus Station Projects.

Meeting of the Panel held 22nd November 2022:

- Kirklees Housing Policy Review 2022, an update on the status and outcome of the commissioned review.
- Highways Safety Presentation, in relation to Road Safety and Speeding Enforcement
- Cultural, Heritage and Tourism Strategies, an update on the creation of three new inter-related strategies.

Key Highlights and Outcomes

Hot Food Takeaway Supplementary Planning Guidance (HFT SPD)

The Panel considered the draft HFT SPD which was first considered by the Panel October 2021. At its meeting held 30th August 2022 the Panel received the outcomes of the public consultation and proposed modifications to the SPD for comment before its adoption in September 2022.

The Panel was advised that the public consultation on the draft document took place for a period of six weeks (Tuesday 9 November to Tuesday 21 December 2021) and received a high-level overview of Kirklees Health facts.

In the discussion to follow the Panel raised concerns around enforcement of the SPD and explored a number of themes including; the definition between what constitutes as a restaurant or a takeaway, the link to encouraging recycling and what the scale of the problem was in relation to the hot food takeaways in Kirklees.

Outcomes: The Panel welcomed the update and recommended that Officers consider the issue of enforcement, including recycling. The Panel also requested for the definition of a restaurant in comparison to a takeaway be provided to the Panel.

Winter Maintenance Policy Review

Winter maintenance was last reviewed by the Panel in September 2021 which included a focus on the link to planning. Key issues noted included the maintenance of active travel routes, the challenges around housing growth, resources, and capacity for winter maintenance and the Panel recommended that the current policy for winter maintenance should be assessed.

At the meeting of the Panel held on 30th August 2022, the Panel received a presentation which provided an overview of the winter maintenance policy and the work undertaken by the 'Highways Working Group' which was established to undertake the required review of the policy and the supporting winter maintenance operational procedures reflecting the considerations raised at the previous scrutiny meeting.

The Panel were informed that:

- The budget for winter maintenance had been increased from £1.2m to £1.8m in 2021/22.

- The comparison gritting lengths, treatments times and grit bin provision for the West Yorkshire area.
- Kirklees had the shortest treatment time (on par with Leeds Council) and gritted a higher percentage of the carriageway network.
- Kirklees had the highest number of grit bins on its untreated carriageway network.
- Recent service improvements including (i) automated grit bin process, (ii) extending winter standby by three weeks, (iii) effective social media communications and (iv) the review of the existing volunteer scheme.

In the discussion to follow the Panel explored various issues including; the approach to active travel routes and the maintenance of the Dalton and Colne Valley greenways, snow warden safety when working on icy pavements next to roads and the use of orange for visibility vests, the amount of grit laid on roads and the use of snow ploughs on gritting lorries, the approach to new housing estates and grit bin provisions and the impact inflation would have on the winter maintenance budget.

Concerns were raised in relation to the gritting around health centres and the consistency of the approach across wards. Officers agreed to consider this further going forwards.

The Panel also commended officers on the use of social media, noting the positive responses from members of the public now that there were clearer and more direct lines of communication with them.

Outcomes- The Panel noted the Winter Maintenance Policy Review and requested that further information be provided to the Panel in relation to the, (i) Gritting routes to health centres (ii) the future maintenance of active travel routes when the Council had invested initial capital, (iii) the increase in costs for gritting, (iv) information relating to whether grit bin provision could be a planning condition and (v) details of the risk assessment for Snow Wardens. Various responses have been sent to the Panel via email since.

Progress Update on Huddersfield, Heckmondwike and Dewsbury Bus Station Projects (Part of the Transforming Cities Fund)

The Panel considered a report setting out a progress update and the next steps for the Huddersfield, Heckmondwike and Dewsbury Bus Station Projects (part of the Transforming Cities Fund Programme). Lead Officers from the West Yorkshire Combined Authority (WYCA) were also in attendance.

Across the three bus stations, the projects were being developed in response to key issues which included poor-quality physical environment, anti-social behaviour, road safety concerns, a lack of good quality services and accessible facilities, and poor pedestrian access. The investment in the bus stations aimed to achieve increased customer satisfaction, and an overall increase in bus patronage. This was along with reductions in anti-social behaviour and improvements would also make the bus station more energy efficient and contribute to the wider regeneration of the town centres.

In the discussion to follow the Panel explored how the planned improvements would achieve the desired outcomes and how wider bus services could be improved (particularly in more rural areas). Other key themes included questions around consultation/engagement, increasing bus patronage, safety, accessibility, the greening of the bus stations and the maintenance of these areas.

Outcomes: A key recommendation arising from the Panel was that Officers should seek to consult with non-bus users in relation to increasing bus patronage, a key priority of the schemes. The wider connectivity of smaller towns and more rural areas should be considered to increase network usage.

The Panel also felt that there should be designated officers with accountability for the maintenance of green spaces around bus stations. These officers should be based locally or visit regularly and should be a point of contact in relation to maintenance. The Panel highlighted that accessibility and feeling safe should be a key consideration across all the schemes, and to achieve this there should be visible security stations/patrols inside the bus stations in relation to increasing safety. The Panel also questioned the removal of trees to facilitate the bus stations improvements and highlighted that the Council's policy in relation to removing trees be followed. It was also agreed that regular review be undertaken in relation to the value engineering and the scope of the projects.

Kirklees Climate Change Action Plan

At its meeting held on the 18th October 2022, the Panel considered the draft Climate Change Action Plan (CCAP) the draft Cabinet report and the proposed next steps.

The Panel were informed that in response to Kirklees Council's declaration of a Climate Emergency in 2019, that the CCAP was developed to reach the Council's target to be net zero by 2038. The Plan set out several actions to achieve this and was centred on evidence and public engagement. The plan was structured by 8 action areas, Buildings, Energy, Natural Environment and Biodiversity, Sustainable Food and Agriculture, Transport, Waste, Water and Cross-Cutting. The action plan would go to Cabinet for approval on 16th November 2022 followed by full Council on 7th December 2022.

In the discussion to follow the Panel considered a variety of themes in detail including, the approach to communications, the link between the CCAP and other key strategic documents (e.g.- future revisions of the Local Plan, the Transport Strategy and the Resources and Waste Strategy) , the measurement of reduction of carbon emissions and the associated timeframes of the actions.

In relation to Natural Environment and Biodiversity the Panel also asked several questions in relation to; the consideration of the species of trees planted in the proposed sapling nurseries, the risks of invasive species, encouragement for hedgerow productions to increase biodiversity, (particularly insect population growth), water efficiency standards and the wetting of the moors to reduce flood risk and increase carbon capture in the peatlands.

Outcomes: The Panel made a number of recommendations including that:

1. The place-based focus of the CCAP should be emphasised, particularly in relation to communications, to address individual needs within different communities.
2. There should be several different methods/streams of communication to engage with a variety of audiences, with different levels of understanding and needs.
3. Lay language and success stories (linking key technical information to the real-life experiences of the public) be used to increase understanding in the community.
4. The Climate Change Action Plan should be used to help inform and support the Local Plan and other key strategic links, such as the Transport Strategy and Waste Strategy.
5. Mid-Term targets (i.e. - for reducing emissions) should be included in Phase 2 delivery of the Plan.
6. The recruitment of external Climate Champions be considered in the long term (the panel had since made a request for a specific timeframe to be included).
7. When reviewing building efficiency, co-benefits (such as the social value of place-based working) be considered when making judgements.
8. Consideration be given to native species when planting and that the details for mitigating the risks of invasive species be included in the Plan.
9. Consideration be given to the type of trees planted in particular areas to ensure the desired outcome.
10. Site inspectors be included as part of the mandate that focuses on protecting and enhancing the natural environment.
11. Consideration be given to the re-wetting of the moors to encourage carbon retention in the peatlands and to mitigate the impact of degradation.
12. It was important to encourage farmers to use any available hedgerow to increase biodiversity particularly insect population growth.
13. Consideration be given to Low Emissions Zones and be incorporated into the CCAP, as well as the Air Quality Action Plan and Environment Strategy.
14. The plan be reviewed and monitored to ensure the Climate Emergency and actions were being achieved.
15. The new development higher water efficiency standards be considered for expansion to private developments.
16. In relation to net zero targets and reducing carbon emissions there needed to be a clear baseline within the plan to measure progress.

Monitoring Work

None this period

Looking Ahead

At upcoming meetings of the Panel, the following items are to be considered:

- Grounds Maintenance Update
- Skills, Training and Apprenticeships (how this influences economic

development with a particular focus on Post 16 Skills).

- Tree Policy Framework
- Future of Bus Patronage (and withdrawals)
- Air Quality Action Plan (Monitoring Data)
- Environmental Sustainability Strategy
- EV Charging/Infrastructure Phase 1 Delivery / Phase 2 Development
- Future of Housing Homes and Neighbourhoods
- Statutory Food Hygiene/ Health and Safety Plans 2023 – 2024

OVERVIEW AND SCRUTINY MANAGEMENT COMMITTEE – WORK PROGRAMME 2022/23

MEMBERS: Councillors; Elizabeth Smaje (Chair), Yusra Hussain, Andrew Marchington, Jackie Ramsay and John Taylor

SUPPORT: Sheila Dykes, Principal Governance and Democratic Engagement Officer

| FULL PANEL DISCUSSION | | |
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| THEME / ISSUE | APPROACH / AREAS OF FOCUS | OUTCOMES / ACTIONS |
| 1. Leader's Priorities 2021/22 | The Leader will attend to set out his portfolio priorities for 2022/23 | <u>26th July 2022</u> The Leader attended to present his priorities for 22/23 and answer questions. <u>6th February 2023</u> |
| 2. Inclusion and Diversity | Monitor work in relation to inclusion; including: - Inclusion and Diversity Strategy (Current Strategy 2022-23. <i>Cabinet endorsed 14/12/21, Council approved 16/3/22</i>) - Inclusion and Diversity Annual Report | <u>15th June 2021</u> <u>Informal -25th November 2021</u> <u>15th March 2022</u> – update provided <u>Informal – 1st November 2022</u> – I&D Draft Annual Report |
| 3. Inclusive Communities Framework | Scrutiny of the implementation of the Inclusive Communities Framework. <i>(Framework approved by Cabinet 5th July, Council 13th July 2022)</i> | <u>15th June 2021</u> Further reports to be submitted as the work progresses. <u>Informal – 3rd February 2022</u> Initial discussion on objectives and purpose. <u>28th June 2022</u> Pre-decision scrutiny. Committee requested that: - The implementation plan be brought to the Committee for consideration at an early stage. - The points raised by the Committee, be taken into account in the progression, and implementation, of the framework and that Council be made aware of the Committee's views, as set out below, when the plan is submitted for endorsement: |

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| | | <ul style="list-style-type: none"> • The importance of the role of Councillors as representatives of their communities. • The need for realistic expectations, such as in respect of community input to decision-making. • The use of accessible and clear language. • The provision of a balance of stories. • Reference to all of the engagement undertaken. • The need for a focus on action as a key element. <p><u>1st November 2022</u> Overview of the Council’s plans for implementation and a response to the issues raised by the Committee. Committee recommended that the following issues be taken on board in taking the work on the Inclusive Communities Framework forward:</p> <ul style="list-style-type: none"> • The integral role of ward councillors due to their position at the heart of the organisation and their unique position within local communities. • The importance of the Place Standard approach and listening to the voices and experiences of communities. • Consideration be given to broadening representation on the Communities Board. • The importance of monitoring of action plans to allow any issues with progress to be addressed, to learn from good practice and to assess impact and outcomes. |
| <p>4. Our Council Plan</p> | <ul style="list-style-type: none"> • Pre-decision scrutiny in respect of the development of the latest version of the Council Plan • Progress reporting to include reporting against the 2019 Peer Challenge. | <p><u>3rd August 2021</u> - further information in respect of how the citizen’s outcome will be measured be provided, once the work has been further developed.</p> <p><u>28th September 2021</u> – update provided</p> <p><u>Informal – 4th October 2022</u> – Approach to the development of the latest Council Plan</p> |

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| <p>5. Kirklees Communities Partnership Plan (Crime and Disorder) and Domestic Abuse Strategy</p> | <ul style="list-style-type: none"> - Annual scrutiny of the Kirklees Communities Partnership Plan in accordance with statutory requirement under Section 19 of the Police and Justice Act 2006. (Community Safety Partnerships have a duty to develop a strategic plan to address multi-agency issues affecting quality of life for residents including crime and anti-social behaviour.) <p>2022 – 2027 Plan endorsed by Cabinet 21.9.22 and adopted by Council 12.10.22</p> <ul style="list-style-type: none"> • Kirklees Domestic Abuse Strategy – annual review. (Current strategy 2022 to 2027). | <p>Results of the ‘Your Views’ survey to be circulated to Elected Members</p> <p><u>15th March 2022</u> Pre-decision scrutiny of the Domestic Abuse Strategy 2022-27. It was recommended that timescales be established for the community engagement activity around raising awareness of what is classed as abuse and its impact, and building confidence in reporting, and that officers be asked to ensure that this work is included in the delivery plan(s).</p> <p><u>28th June 2022</u> Update re DA Strat + Pre-decision scrutiny of Partnership Plan for 2022-2027. Recommended that the points raised by the Committee be taken into account in the progression, and implementation, of the Communities Partnership Plan and that Council be made aware of the Committee’s views, as set out below, when the plan is submitted for endorsement:</p> <ul style="list-style-type: none"> - Councillors, as representatives of their communities, should be involved in the development of the Communities Partnership Plan. - There should be a greater focus on speeding and road safety, to reflect the concern of residents. - The importance of listening to both sides when addressing neighbour disputes. - Outcomes and examples of good practice should be publicised. <p><u>4th October 2022</u> Update - the Communities Partnership Plan 2022-2027 had been endorsed by Cabinet on 21st September.</p> <p style="text-align: right;">continued....</p> |
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| | | <p><u>1st November 2022</u> Update – the CPP 2022-2027 had been adopted by Council, on 12 October 2022.</p> <p><u>6th February 2023</u></p> |
| 6. Corporate Safeguarding Policy | <ul style="list-style-type: none"> Implementation of Policy <i>(adopted by Cabinet 8th March 2022, Council 13th July 2022)</i> Report following the rollout of the refreshed policy, to include an update on how it has worked in practice, the outputs, and feedback in respect of the training. Policy due for full formal review in 2025, with annual informal review annually. | <p><u>3rd February 2022</u> Pre-decision scrutiny of Policy</p> <p><u>15th March 2022</u> – update provided</p> |
| 7. Local Flood Risk Management | <p>Annual Review of the Council’s Flood Risk Management Plan including:</p> <ul style="list-style-type: none"> Progress against the Action Plan. Revision of local strategy to ensure consistency with National Strategy (August 2020) | <p><u>15th March 2022</u> Officers were thanked for the annual progress report and requested to give consideration to the following recommendations:</p> <ul style="list-style-type: none"> - Ward Councillors to be contacted if problems are experienced with access when undertaking gully clearing, with parked cars for example, to see if they could provide assistance. - The checking of high-risk gullies on a more regular basis. - An assessment of the area in the vicinity of a development site post-completion, to ascertain if there have been changes to the drainage that would impact on flood risk. <p><u>7th March 2023</u></p> |
| 8. Ad Hoc Scrutiny Panel – Residential Housing Stock, Health and Safety Compliance | <p>Establishment of Ad Hoc Panel to consider the Council’s policies, procedures and arrangements for managing the health and safety of its tenants and its residential property portfolio, with a particular focus on high rise and multiple occupancy blocks.</p> | <p><u>18th March 2021 (Minute 127)</u> ToR and membership agreed</p> <p><u>15th June 2021</u> Re-established for 2021/22</p> |

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| | The Panel will produce a Final Report including its recommendations upon completion of its work. | <p><u>25th May 2022</u> Re-established for 2022/23</p> <p><u>Informal – 4th October 2022</u> – draft Final Report for comment</p> |
| 9. Overview of Scrutiny Work Programmes | Maintain an overview of the Work Programmes of the four Panels: Children’s / Corporate / Economy and Neighbourhoods & Health and Adult Social Care | <p><u>26th July 2022</u> The Panels’ initial work programmes for 2022-23 were endorsed.</p> |
| 10. Armed Forces Covenant | Monitor the Council’s work in relation to the Armed Forces Covenant including the potential impact of new legislation (anticipated to come into force in 2022) | <p><u>21st December 2021</u> Requested that:</p> <ul style="list-style-type: none"> • Further information be provided for the Committee in respect of the development of the concept of Armed Forces Champions within services. • The Cabinet Member be requested to consider resourcing, particularly in light of the upcoming changes to legislation, to support and build on the work already undertaken in respect of the Armed Forces Covenant. <p><u>7th March 2023</u></p> |
| 11. Voluntary and Community Sector – Investment Strategy/Shared Values and Ways of Working | Input to the development of a shared values approach with the Voluntary and Community Sector | <p><u>9th November 2021</u> Officers were asked to take account of the points raised by the Committee, in the development of the Kirklees Voluntary, Community and Social Enterprise (VCSE) Investment Strategy, including:</p> <ul style="list-style-type: none"> • Reach across communities. • Better understanding of communities and covering all demographics. • Communication and engagement with Ward Councillors. • Understanding about funding and how people can find out what available • Sustainability of the Strategy and actions. <p style="text-align: right;">continued...</p> |

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| | | <p><u>1st November 2022</u> Update - the Kirklees Community and Social Enterprise Investment Strategy and the 'We are Working Alongside' Shared Values had been approved by Cabinet on 20th October 2022</p> |
| <p>12. Social Isolation/Loneliness</p> | <p>Scrutiny work in relation to social isolation and loneliness, with specific reference to the impacts of the Covid-19 pandemic</p> | <p><u>Informal OSMC – 19th April 2022</u> – scope approved <u>26th July 2022</u> Approve scope and agree approach. <u>4th October 2022</u> Report on the role of the multi-agency Kirklees Loneliness Steering Group Officers were their presentation and asked to consider the following points in taking this work forward:</p> <ul style="list-style-type: none"> • The need for the steering group to establish an achievable and purposeful work programme aligned with the identified priorities, and for responsibilities and accountability to be discussed with partners alongside consideration of the resources that are necessary to re-shape the approach to tackling loneliness. • The potential for making identifying and addressing loneliness a priority within organisations' training and development programmes • Links to the community anchor organisations and within the Primary Care Networks. • How support might be provided to people at a point of crisis. • The definition of loneliness in the context of this work. • Links with the Health and Wellbeing Board; highlighting the strategy so that it is visible at the top tiers of partner organisations. <p><u>20th December 2022</u> <u>7th March 2023</u></p> |

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| <p>13. Grant Funding Distribution to Anchor Organisations</p> | <p>Update on contract, to include the expectation in terms of outcomes, the current position, monitoring, identifying any gaps and sharing positive results.</p> | <p><u>4th October 2022</u> Update on progress Committee recommended that the following points be taken into account in the further development of the Community Anchor Network:</p> <ul style="list-style-type: none"> • The need to support capacity in local communities. • Communication with all community groups and raising awareness of the network. • Further development of the locality plans to link in with other plans and priorities. • Building capacity and developing the network in places where additional support may be needed. • Taking learning from areas where the community groups are operating effectively. <p>and requested that the Head of Service share the locality plans with Members of the Committee in twelve months' time.</p> |
| <p>14. Regional Working</p> | <p>Including:</p> <ul style="list-style-type: none"> - The mechanics of how Kirklees is working with the WYMCA and the relationship between the two. - The funding streams - How funding bids are considered - The project plan | <p><u>20th December 2022</u></p> |
| <p>LEAD MEMBER BRIEFING ISSUES</p> | | |
| <p>THEME/ISSUE</p> | <p>APPROACH / AREAS OF FOCUS</p> | <p>LEAD OFFICER/NOTES</p> |
| <p>1. Democracy Commission</p> | <p>Update on work related to the Democracy Commission</p> | <p>Briefing: 7th June 2021</p> |
| <p>2. Future Arrangements for the Council's Housing Stock</p> | <p>Monitor implementation of recommendations made by the Ad Hoc Scrutiny Panel in its Final Report (Cabinet 21 May 2020)</p> | <p>Briefings: 10th December 2020 and 5th February 2021</p> |

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| | <i>(Note: The separate Ad Hoc Panel in respect of health and safety compliance is to monitor progress in relation to the recommendation that an Assurance Board be established focussing on housing compliance.)</i> | |
| 3. Risk | | Briefings held approximately every 6 to 8 weeks with the Council's Head of Risk + follow-up briefings as requested |
| 4. Performance Reporting | | Briefing: 13 th September 2021 |
| 5. Place Based Working | | OSMC 15 th April 2021 |
| 6. Planning Service | | Briefings: 11 th August, 23 rd November 2021 and 16 th September 2022 |
| 7. WYMCA - Scrutiny Function - Working with the CA | To include: <ul style="list-style-type: none"> • Meetings with Kirklees Members of WYMCA Scrutiny Committees • Funding and Kirklees' approach • Links with the West Yorkshire Mayor and Combined Authority and relationship with Kirklees | 14 th October 2021, 12 th April 2022, 6 th December 2022 Briefings: 16 th February, 16 th March, 25 th March 2022, 21 st June, 10 th August 2022 |
| 8. Regeneration | | Briefings: 8 th November 2021 and 10 th January 2022 |
| 9. Budget Engagement | | Briefing: 19 th October 2021 *** |
| 10. Innovative Working in Kirklees | | LM briefing tba |
| 11. Challenges to Delivery | | LM briefing tba |